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FOREWORD BY THE MAYOR

Our Service Delivery and Budget Implementation Plan (SDBIP) commits Mohokare Local Municipality to meeting specific service delivery and budget spending targets during the 2010 financial year. It is a detailed outline of how we will implement the objectives set out in our Integrated Development Plan (IDP).

The IDP is agreed upon between local government and residents of Mohokare Local municipality, and is a plan to guide how we spent our budgets, where and on what. It is a plan for the entire Mohokare and not just for specific areas.

There are difficult choices that we need to make, for example, we have to match the amount of rates and tariffs we charge with the level of services needed, and whose infrastructure is badly in need of maintenance and upgrades.

Our IDP is also guided by the Constitution, which gives specific powers and responsibilities to local government. We are responsible for providing roads, electricity distribution, water and sewerage systems, wastewater treatment, traffic safety and urban planning by-law enforcement.

This division of responsibilities between different spheres of government is important to understand. Local government cannot address problems in schools, hospitals, or in the South African Police Services, to give just three examples. These are under the control of the Provincial Government.

We want to use our services in a way that will make Mohokare more attractive to investors and skilled workers, and more globally competitive. Investors create jobs, and help to drive development.

They create more opportunities for everyone, especially the poor and unemployed. Jobs creation has been identified as a top priority by the people of Mohokare, and so we must make it our top priority as well.

If we don't invest now in better services and infrastructure, investment and new

developments will be constrained, and new opportunities, especially jobs, will not materialise. For this reason, our SDBIP and our IDP also focus on making our local government a more efficient organization, with well managed human resources and enough staff capacity to deliver services in greater quantity and of better quality than ever before.

Ladies and gentlemen, we have lost our Chief Financial Officer due to a terriffic car accident. Our deepest condolences to Lekgalanyane's family. The Lord has a reason for everything He does, so take it that it was his time to go home. He will always be remembered and his life will be an ongoing process, be it not by him living it, but by the way he lived it.

result ra rigoto siprio
Matla!!
Approved by the Mayor:
Date:

Robala Ka Kootso Sinho

LEGISLATIVE REQUIREMENTS

In terms of the provisions of the Local Government: Municipal Finance Management Act, 2003, all municipalities should prepare and adopt the SDBIP. Section 1 of the MFMA describes the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c) (ii) for the implementation of the municipality's service delivery and execution of its annual budget and which must include (as part of the top layer) the following;

- (a) Projections of each month of
 - (i) revenue to be collected, by source and
 - (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators.

REPORTING ON THE SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the administration.

A series of reporting requirements are outlined in the MFMA. Both the mayor and the accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA outlines very clear outlines. The reports then allow the Councillors of the Mohokare Local Municipality to monitor the implementation of service delivery programs and initiatives across the municipality

MONTHLY REPORTING

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality not later than 10 working days, after the end of each month.

REPORTING MUST INCLUDE THE FOLLOWING:

- i. actual revenue, per source;
 - ii. actual borrowings;
 - iii. actual expenditure, per vote;

- iv. actual capital expenditure, per vote;
 - v. the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- a. any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- b. any material variances from the service delivery and budget implementation plan and;
- c. any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account —

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the municipality accountable to the community.

PROCEDURE'S FOR SDBIP REPORTING

- a) Financial Department will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Mayor by the 10th working day of each month.
- b) The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.
- c) For capital projects, each variance will be highlighted. The Mayor will then ask the Officials responsible for that project for a written report covering;
- The reason for the variance, If necessary, what corrective measures have been put in place.
- Whether the start and finish dates of the capital project need amending.
- Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project.
- The Officials must supply this information within one week of the request to the Mayor.
- d) Following the receipt of these reports the Mayor will make one of the following decisions; Note the report of the Officials and keep the project under review.
- e) Request the Official to attend a Performance Review meeting with the Mayor, Municipal Manager and Chief Financial officer to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery.
- f) Following this meeting, the Mayor will then decide whether the SDBIP should be amended.
- g) The financial implications of these suggestions will be assessed by the Chief Financial Officer and a recommendation made to the Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.
- h) For operating expenditure and revenue, the Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements

- for an adjustments budget, request from Officials an explanation of all variances of the monthly budget forecast.
- i) Officials will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved. The Mayor will then decide whether the SDBIP should be amended in the light of these explanations.
- j) At the end of each quarter, Officials must supply the Municipal Manager with the actual performance against each of the performance indicator targets.
- k) This information must be submitted to the Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Finance Department.

NATIONAL TREASURY, CIRCULAR NO.13.

Circular 13 of the National treasury outlines the framework for municipalities to prepare SDBIP. The SDBIP of Mohokare has been prepared in terms of the provisions of the Circular 13.

According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget.

Monthly projection of expenditure/revenue and capital by vote: Vote: 1 Council & Executive

expenditure, revenue, capital expenditure and measurable performance objective. Measurable performance objective include Circular No 13 requires that "each key GFS function is a "vote" and must have associated with it as appropriate: operating delivery targets and other financial and non financial indicators'. A vote is defined in MFMA Circular No 12.

		Q
r 2010	Capital expenditure	408,00
otal 1st quarter 2010	Operational expenditure	2235,000
Total	Revenue	000,099
. 2010	Capital expenditure	136,000
September 2	Operational expenditure	745,000
Sep	Revenue	220,000
01	Capital expenditure	136,000
ngust 2010	Operational expenditure	745,000
Ā	Revenue	220,000
	Capital expenditure	136,000
luly 2010	Operational expenditure	745,000
	Revenue	220,000
Vote according to GFS	Council & Executive	

r 2010	Capital expenditure	408,000
Total 2 nd quarter 2010	Operational expenditure	2235,000
Total 2	Revenue	660,000 2235,000
010	Capital expenditure	136,000
ecember 2010	Operational expenditure	745,000
Оес	Revenue	220,000
010	Capital expenditure	136,000
November 2010	Operational expenditure	745,000
No	Revenue	220,000
10	Capital expenditure	136,000
ctober 2010	Operational expenditure	745,000
၁၀	Revenue	220,000
Vote according to GFS	Council & Executive	

	_
Capital expenditure	408,000
Operational expenditure) 2235,000
Revenue	000,099
Capital expenditure	136,000
Operational expenditure	745,000
Revenue	220,000
Capital expenditure	745,000 136,000
Operational expenditure	745,000
Revenue	220,000
Capital expenditure	136,000
Operational expenditure	745,000
Revenue	220,000
Council & Executive	
	Capital expenditure Capital expenditure Capital expenditure Capital expenditure Revenue Capital expenditure Capital expenditure Capital expenditure Capital expenditure Revenue Capital expenditure Revenue Capital expenditure Capital expenditure Capital expenditure Capital expenditure Capital expenditure Council &

Capital expenditure Operational expenditure Capital expenditure Capital expenditure Operational expenditure Capital expenditure Capital expenditure Operational expenditure Capital expenditure Operational expenditure Revenue Capital expenditure Operational expenditure Revenue Capital expenditure Revenue Capital expenditure Capital expenditure	Vote ording to GFS	A	April 2011	2	May 2011	Ĩ	June 2011		Total 4	Total 4 th quarter 201	r 2011
000 745,000 136,000 220,000 745,000 136,000 220,000 745,000 136,000 660,000 2235,000		Revenue		Revenue		Revenue		Capital expenditure	Revenue		
		220,000		220,000		220,000	745,000	136,000	000,099	2235,000	408,000

	er 2010	Capital expenditure	000666
	Fotal 1st quarter 2010	Operational expenditure	5268
	Total 1	Revenue	12,792
	010	Capital expenditure	333,000
	September 2010	Operational expenditure	1,756
	dəS	Revenue	4,264
	10	Capital expenditure	333,000
	ugust 20	Operational expenditure	1,756
	Aı	Revenue	4,264
uc		Capital expenditure	333,000
inistratic	July 2010	Operational expenditure	1,756
d adr		Revenue	4,264
Vote 2: Finance	Vote according to GFS	Finane and Admini- stration	
Vote 2: Finance and administration	Vote according to GFSJuly 2010August 2010Septer	Revenue Capital expenditure Operational expenditure Revenue Capital expenditure Operational expenditure Revenue Finane and Admini-	000 111

Vote according to GFS	0	ctober 2010	10	Nov	ovember 2010	010	Dec	ecember 2010	010	Total 2	Total 2 nd quarter 2010	r 2010
Finane and Admini- stration	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	4,264	1,756	333,000	4,264	1,756	333,000	4,264	1,756	333,000	12,792	5268	000666

er 2011	Capital expenditure	000666
Total 3 rd quarter 201	Operational expenditure	5268
Total 3	Revenue	12,792
1	Capital expenditure	333,000
March 201	Operational expenditure	1,756
≥	Revenue	4,264
111	Capital expenditure	333,000
ebruary 201	Operational expenditure	1,756
Feb	Revenue	4,264
11	Capital expenditure	333,000
nuary 20	Operational expenditure	1,756
Јаг	Revenue	4,264
Vote according to GFS	Finane and Admini- stration	

r 2011	Capital expenditure	000666
Total 4 th quarter 201	Operational expenditure	5268
Total 4	Revenue	12,792
	Capital expenditure	333,000
une 201]	Operational expenditure	1,756
J	Revenue	4,264
_	Capital expenditure	333,000
May 201	Operational expenditure	1,756
	Revenue	4,264
1	Capital expenditure	333,000
pril 201	Operational expenditure	1,756
▼	Revenue	4,264
Vote according to GFS	Finane and Admini- stration	

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	Vote according to		July 2010		Ψ	August 2010	0	Sept	September 2010	010	Total 1	Fotal 1st quarter 2010	r 201
	Planning & Develop- ment	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
Capital expenditure Capital expenditure Capital expenditure Capital expenditure Revenue Capital expenditure Capital expenditure Capital expenditure Capital expenditure Revenue Capital expenditure Revenue Capital expenditure Revenue Capital expenditure Capital expenditure Planning & Develop-		0	164,000	185,000	0	164,000 185,000	185,000	0	164,000 185,00	185,000	0	492,000	555,0

									•			
Vote according to GFS	Õ	tober 201	10	Nov	ovember 2010	010	Dec	December 2010	010	Total 2	Total 2 nd quarter 2010	. 2010
Planning & Development	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	0	164,000	185,000	0	164,000 185,000	185,000	0	164,000 185,000	185,000	0	492,000	555,000

r 2011	Capital expenditure	555,000
Total 3 rd quarter 201	Operational expenditure	492,000
Total 3	Revenue	0
1	Capital expenditure	185,000
March 2011	Operational expenditure	164,000
W	Revenue	0
111	Capital expenditure	185,000
February 201	Operational expenditure	164,000
1 Feb	Revenue	0
	Capital expenditure	185,000
nuary 20	Operational expenditure	164,000
Јаг	Revenue	0
te ing to	Planning &	
Vor accordi GF	Develop- ment	

Vote scording to GFS	∢	pril 201	_	E	May 2011		ſ	June 2011		Total 4	Total 4 th quarter 201	r 2011
Planning & Develop- ment	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	0	164,000	185,000	0	164,000	185,000	0	164,000 185,0	185,000	0	492,000	555,000

>		12	
Vote 4: Health	Vote according to GFS	Health	
	ſ	Revenue	18,000
	uly 2010	Operational expenditure	18,000
	(Capital expenditure	125,000
	Au	Revenue	18,000
	August 2010	Operational expenditure	18,000
	01	Capital expenditure	125,000
	Sept	Revenue	18,000
	September 2010	Operational expenditure	18,000
	010	Capital expenditure	125,000
	Total 1	Revenue	54,000
	Fotal 1st quarter 2010	Operational expenditure	54,000
	r 2010	Capital expenditure	375,000

r 2010	Capital expenditure	375,000
Total 2 nd quarter 2010	Operational expenditure	54,000
Total 2	Revenue	54,000
010	Capital expenditure	125,000
December 2010	Operational expenditure	18,000 125,000
Dec	Revenue	18,000
010	Capital expenditure	125,000
November 2010	Operational expenditure	18,000 125,000
	Revenue	18,000
	Capital expenditure	125,000
October 2010	Operational expenditure	18,000
00	Revenue	18,000
Vote according to GFS	Health	

r 2011	Capital expenditure	375,000
Fotal 3rd quarter 201	Operational expenditure	54,000
Total 3	Revenue	54,000
=	Capital expenditure	125,000
Aarch 201	Operational expenditure	18,000
Σ	Revenue	18,000
111	Capital expenditure	125,000
bruary 201	Operational expenditure	18,000
Feb	Revenue	18,000
11	Capital expenditure	125,000
nuary 20	Operational expenditure	18,000
Ја	Revenue	18,000
Vote according to GFS	Health	

Vote according to GFS	A	April 201	_		May 2011	_	1	une 201]	_	Total 4	Fotal 4th quarter 201	r 2011
Health	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	18,000	18,000	125,000	18,000	18,000	125,000	18,000	18,000	125,000	54,000	54,000	375,000
Vote 5: Community a	mity and	Social Se	rvices									

r 2010	Capital expenditure	0
Fotal 1st quarter 2010	Operational expenditure	738000
Total 1	Revenue	324,000
010	Capital expenditure	0
September 2010	Operational expenditure	246,000
Sep	Revenue	108,000
01	Capital expenditure	0
ngust 2010	Operational expenditure	246,000
Ψ	Revenue	108,000
	Capital expenditure	0
July 2010	Operational expenditure	246,000
	Revenue	108,000
Vote according to GFS	Community & Social Services	

Vote according to GFS	Õ	tober 201	10	Nov	ovember 2010	010	Dec	ecember 2010	010	Total 2	Total 2 nd quarter 2010	r 2010
Community & Social Services	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	108,000	246,000	0	108,000	246,000	0	108,000	246,000	0	324,000	738000	0

r 2011	Capital expenditure	0
Total 3 rd quarter 201	Operational expenditure	738000
Total 3	Revenue	324,000
Ξ	Capital expenditure	0
1arch 201	Operational expenditure	246,000
Σ	Revenue	108,000
110	Capital expenditure	0
bruary 201	Operational expenditure	246,000
Feb	Revenue	108,000
11	Capital expenditure	0
nuary 20	Operational expenditure	246,000
Ја	Revenue	108,000
Vote according to GFS	Community & Social Services	

r 2011	Capital expenditure	0
Total 4 th quarter 201	Operational expenditure	738000
Total 4	Revenue	324,000
	Capital expenditure	0
lune 201	Operational expenditure	246,000
	Revenue	108,000
_	Capital expenditure	0
May 201	Operational expenditure	246,000
ŭ	Revenue	108,000
1	Capital expenditure	0
pril 201	Operational expenditure	246,000
∀	Revenue	108,000
Vote according to GFS	Community & Social Services	

Vote 6: Housing

August 2010	Capital expenditure Operational expenditure Revenue Capital expenditure	0 25,000 72,000 0 25,000
July 2010	Capital expenditure Operational expenditure Revenue	25,000 72,000 0
Vote ording to Jul. GFS		25,000 7

2010 November 2010 December 2010 Total 2 nd quarter 2010	Operational expenditure Revenue Capital expenditure Operational expenditure Revenue Capital expenditure Operational expenditure Capital expenditure Revenue Capital expenditure	00 0 25,000 72,000 0 25,000 72,000 0 75,000 216,000
October 2010	Operational expenditure Revenue	25,000 72,000
Vote according to GFS	Housing	25

r 2011	Capital expenditure	0
Fotal 3 rd quarter 201	Operational expenditure	216,000
Total 3	Revenue	75,000
11	Capital expenditure	0
March 201	Operational expenditure	72,000
W W	Revenue	25,000
111	Capital expenditure	0
oruary 201	Operational expenditure	72,000
Feb	Revenue	25,000
nuary 2011	Capital expenditure	0
	Operational expenditure	72,000
Јаг	Revenue	25,000
Vote according to GFS	Housing	

r 2011	Capital expenditure	0
Total 4 th quarter 201	Operational expenditure	216,000
Total	Revenue	75,000
1	Capital expenditure	0
June 201	Operational expenditure	72,000
ı	Revenue	25,000
	Capital expenditure	0
May 201	Operational expenditure	72,000
I	Revenue	25,000
1	Capital expenditure	0
April 201	Operational expenditure	72,000
$A_{ m I}$	Revenue	25,000
Vote according to GFS	Housing	

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ote 7: Public S	Vote Iccording to GFS	Public Safety	
safety	_	Revenue	92,000
	[uly 2010	Operational expenditure	220,000
		Capital expenditure	0
	¥	Revenue	92,000
	August 2010	Operational expenditure	220,000
	0	Capital expenditure	0
	Sepi	Revenue	92,000
	September 2010	Operational expenditure	220,000
	010	Capital expenditure	0
	Total 1	Revenue	276,000
	Total 1st quarter 2010	Operational expenditure	000,099
	r 2010	Capital expenditure	0

r 2010	Capital expenditure	0
Total 2 nd quarter 2010	Operational expenditure	000,099
Total 2	Revenue	276,000
010	Capital expenditure	0
December 2010	Operational expenditure	220,000
Dec	Revenue	92,000
010	Capital expenditure	0
November 2010	Operational expenditure	220,000
	Revenue	92,000
10	Capital expenditure	0
ctober 2010	Operational expenditure	220,000
ŏ	Revenue	92,000
Vote according to GFS	Public Safety	

Vote ording to GFS	Јаг	nuary 20	11	Feb	February 201	011	W	Aarch 201	_	Total 3	Fotal 3 rd quarter 201	r 2011
1	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
1	92,000	220,000	0	92,000	220,000	0	92,000	220,000	0	276,000	000,099	0

June 2011 June 2011 Total 4th quarter 2011	Capital expenditure Operational expenditure Revenue Capital expenditure Operational expenditure Capital expenditure Capital expenditure Operational expenditure Arevenue Capital expenditure Capital expenditure	0 0 92,000 220,000 0 92,000 220,000 0 276,000 660,000 0	
May 2011	Operational expenditure		
011	Capital expenditure	00 0 92,	
April 201	Operational expenditure Revenue	92,000 220,00	
Vote according to GFS	Public Safety		

Vote according to GFS	Sport & Recreation	
	Revenue	0
	Operational expenditure	255,000
	Capital expenditure	0
Aı	Revenue	0
August 2010	Operational expenditure	255,000
01	Capital expenditure	0
Sepi	Revenue	0
September 2010	Operational expenditure	255,000
010	Capital expenditure	0
Total 1	Revenue	0
Total 1st quarter 2010	Operational expenditure	765,000
r 2010	Capital expenditure	0

Vote ording to GFS	00	October 2010	01	Nov	vember 2010	010	Dec	ecember 2010	010	Total 2	otal 2 nd quarter 2010	r 2010
Revenue	_	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
0		255,000	0	0	255,000	0	0	255,000	0	0	765,000	0

r 2011	Capital expenditure	0
Total 3 rd quarter 201	Operational expenditure	765,000
Total 3	Revenue	0
11	Capital expenditure	0
March 2011	Operational expenditure	255,000
2	Revenue	0
111	Capital expenditure	0
February 201	Operational expenditure	255,000
	Revenue	0
11	Capital expenditure	0
nuary 201	Operational expenditure	255,000
Ја	Revenue	0
Vote according to GFS	Sport & Recreation	

r 2011	Capital expenditure	0
Fotal 4 th quarter 201	Operational expenditure	765,000
Total .	Revenue	0
_	Capital expenditure	0
June 201	Operational expenditure	255,000
	Revenue	0
pril 2011 May 2011	Capital expenditure	0
	Operational expenditure	255,000
	Revenue	0
	Capital expenditure	0
	Operational expenditure	255,000
1	Revenue	0
Vote according to GFS	Sport & Recreation	

Vote 9: Waste Management

r 2010	Capital expenditure	0	r 2010	Capital expenditure	0
Total 1st quarter 2010	Operational expenditure	1980,000	Total 2 nd quarter 2010	Operational expenditure	864,000 1980,000
Total 1	Revenue	864,000	Total 2	Revenue	864,000
010	Capital expenditure	0	010	Capital expenditure	0
September 2010	Operational expenditure	000,099	December 2010	Operational expenditure	288,000 660,000
Sep	Revenue	288,000	Dec	Revenue	288,000
01	Capital expenditure	0	010	Capital expenditure	0
August 2010	Operational expenditure	000,099	November 2010	Operational expenditure	000,099
Aı	Revenue	288,000	Nov	Revenue	288,000
	Capital expenditure	0	10	Capital expenditure	0
July 2010	Operational expenditure	000,099	October 2010	Operational expenditure	000,099
	Revenue	288,000	0	Revenue	288,000
Vote according to GFS	Waste Manage- ment		Vote according to GFS	Waste Manage- ment	

r 2011	Capital expenditure	0
Total 3 rd quarter 201	Operational expenditure	1980,000
Total 3	Revenue	864,000
11	Capital expenditure	0
March 201	Operational expenditure	000,099
×	Revenue	288,000 660,000
111	Capital expenditure	0
ebruary 201	Operational expenditure	000,099
Fel	Revenue	288,000
11	Capital expenditure	0
nuary 20	Operational expenditure	000,099
Ја	Revenue	288,000
Vote according to GFS	Waste Manage- ment	

Vote according to GFS	A	pril 201 1		2	Мау 2011		1	lune 2011		Total 4	Fotal 4 th quarter 201	2011
Waste Manage- ment	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	288,000	000,099	0	288,000	000,099	0	288,000	000,099	0	864,000	1980,000	0

Vote according to GFS	Waste Water Manage- ment		Vote according to GFS	Waste Water Manage- ment	
	Revenue	428,000	00	Revenue	428,000
July 2010	Operational expenditure	000,689	October 2010	Operational expenditure	000,689
	Capital expenditure	574,000	10	Capital expenditure	574,000
Au	Revenue	428,000	Nov	Revenue	428,000
August 2010	Operational expenditure	000,689	November 2010	Operational expenditure	000,689
01	Capital expenditure	574,000	010	Capital expenditure	574,000
Sept	Revenue	428,000	Dec	Revenue	428,000
September 2010	Operational expenditure	000,689	December 2010	Operational expenditure	000,689
010	Capital expenditure	574,000	010	Capital expenditure	574,000
Total 1	Revenue	1,284,000	Total 2	Revenue	1,284,000
Total 1st quarter 2010	Operational expenditure	574,000 1,284,000 2,067,000 1,722,000	Total 2 nd quarter 2010	Operational expenditure	1,284,000 2,067,000 1,722,000
r 2010	Capital expenditure	1,722,000	r 2010	Capital expenditure	1,722,000

Vote according to GFS	Ja	nuary 20	11	Feb	February 201	111	M	March 201	_	Total 3	Fotal 3 rd quarter 201	2011
Waste Water Manage- ment	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	428,000	000,689	574,000	574,000 428,000 689,000	000,689	574,000	428,000 689,000		574,000	574,000 1,284,000 2,067,000	2,067,000	1,722,00

Vote according to GFS	*	pril 201	_		May 2011	_	Ì	une 201		Total 4	Fotal 4 th quarter 201	. 2011
Waste Water Manage- ment	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	428,000	000,689	574,000	428,000	000,689	574,000	428,000 689,000	000,689	574,000	574,000 1,284,000 2,067,000 1,722	2,067,000	1,722,000

September 2010 650,000 expenditure 1,000 Revenue 2,084 Capital expenditure August 2010 650,000 Operational expenditure 1,000 Revenue 2,084 Capital expenditure 650,000 Operational expenditure Vote 11: Road Transport 1,000 Revenue Vote according to GFS Road **Transport**

Total 1st quarter 2010

6,252

1,950,000

3,000

2,084

Capital expenditure

Operational expenditure

Revenue

Capital expenditure

Operational

010	Capital expenditure	6,252
Total 2 nd quarter 2010	Operational	9 000,056,
2 nd qı	expenditure	1,95
Total	Revenue	3,000
010	Capital expenditure	2,084
ecember 2010	Operational expenditure	650,000
Dec	Revenue	1,000
010	Capital expenditure	2,084
ovember 2010	Operational expenditure	650,000
Nov	Revenue	1,000
10	Capital expenditure	2,084
tober 2010	Operational expenditure	650,000
ŏ	Revenue	1,000
Vote according to GFS	Road Transport	

Vote according to Janus GFS	Revenue Road Transport	1,000 65
ary 2011	Operational expenditure	650,000 2,
	Capital	2,084
Feb	Revenue	1,000
February 201	Operational expenditure	650,000
11	Capital expenditure	2,084
W	Revenue	1,000
March 2011	Operational expenditure	650,000
1	Capital expenditure	2,084
Total 3	Revenue	3,000
Total 3 rd quarter 201	Operational expenditure	1,950,000
r 2011	Capital expenditure	6,252

2011	Capital expenditure	6,252
Total 4th quarter 201	Operational expenditure	1,950,000
Total 4	Revenue	3,000
J	Capital expenditure	2,084
une 201	Operational expenditure	650,000
ĺ	Revenue	1,000
J	Capital expenditure	2,084
May 201	Operational expenditure	650,000
I	Revenue	1,000
1	Capital expenditure	2,084
April 201	Operational expenditure	650,000
V	Revenue	1,000
Vote according to GFS	Road Transport	

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Total 1st quarter 2010	Capital expenditure Operational expenditure Revenue	1,503,000 2,142,000 3,228
	Capital expenditure	1,076 1,50
September 2010	Operational expenditure	714,000
Sept	Revenue	501,000 714,000
10	Capital expenditure	1,076
August 2010	Operational expenditure	714,000
Αι	Revenue	501,000
	Capital expenditure	1,076
July 2010	Operational expenditure	714,000
	Revenue	501,000
Vote according to GFS	Water	

Vote according to GFS	ő	ctober 2010	01	Nov	lovember 2010	010	Dec	ecember 2010	010	Total 2	Total 2 nd quarter 2010	2010
Water	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	501,000	714,000	1,076	501,000 714,000	714,000	1,076	501,000	714,000	1,076		1,503,000 2,142,000	3,228

Total 3 [™] quarter 2011	Capital expenditure	3,228
3 rd qua	Operational expenditure	503,000 2,142,00
Total	Revenue	1,503,00
11	Capital expenditure	1,076
March 2011	Operational expenditure	714,000
W	Revenue	501,000
011	Capital expenditure	1,076
February 201	Operational expenditure	714,000
Fel	Revenue	501,000
11	Capital expenditure	1,076
nuary 20	Operational expenditure	714,000
Ја	Revenue	501,000
Vote according to GFS	Water	

Vote according to GFS	Ą	\pril 201	_	Z	May 2011		1	[une 2011		Total 4	Total 4 th quarter 201	. 2011
Water	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
	501,000	714,000	1,076	501,000	714,000	1,076	501,000	714,000	1,076	1,503,000 2,142,00	2,142,000	3,228

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Vote according to GFS	Electricity	
	Revenue	1,241
July 2010	Operational expenditure	926,000
	Capital expenditure	235,000
At	Revenue	1,241
August 2010	Operational expenditure	926,000
0	Capital expenditure	000,522
Sepi	Revenue	1,241
September 2010	Operational expenditure	926,000
010	Capital expenditure	235,000
Total	Revenue	3,723
Fotal 1st quarter 2010	Operational expenditure	2,778,000
r 2010	Capital expenditure	705,000

r 2010	Capital expenditure	705,000
Total 2 nd quarter 2010	Operational expenditure	2,778,000
Total 2	Revenue	3,723
010	Capital expenditure	235,000
December 2010	Operational expenditure	926,000
Dec	Revenue	1,241
010	Capital expenditure	235,000
November 2010	Operational expenditure	926,000
No	Revenue	1,241
10	Capital expenditure	235,000
ctober 2010	Operational expenditure	926,000
ŏ	Revenue	1,241
Vote according to GFS	Electricity	

Vote cording to GFS	A	pril 2011			May 2011		<u> </u>	une 2011		Total	Total 4 th quarter 201	r 2011
Revenue		Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure	Revenue	Operational expenditure	Capital expenditure
2,	41	926,000	235,000	1,241	926,000	235,000	1,241	926,000	235,000	3,723	2,778,000	705,000

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Cash receipt by source												
R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
Cash Receipts By Source												
Property rates	629	629	629	629	629	629	629	629	629	629	629	629
Property Rates - penalties & collection charges	26	26	26	26	26	26	26	26	26	26	26	26
Service charges - eleetricity revenue	1,239	1,239	1,239	1,239	1,239	1,239	1,239	1,239	1,239	1,239	1,239	1,239
Service charges - water revenue	200	500	200	200	500	200	200	500	200	200	500	200
Services charges - sanitation revenue	427	427	427	427	427	427	427	427	427	427	427	427
Service chargtes - refuse revenue	288	288	288	288	288	288	288	288	288	288	288	288
Service charges - other	<u>'</u>	'		•	•	•	'	'	•	'	'	•
Rental of facilities and equipment	43	43	43	43	43	43	43	43	43	43	43	43
Interest earned - external investments	9	9	9	9	9	9	9	9	9	9	9	9
Interest earned - outstanding detors			•	•	•	•			•			•
Dividends received		•	•	•	•			•	•	•	•	•
Fines	92	92	92	92	92	92	92	92	92	92	92	92
Licences and permits		•		-	-	-	_	'	_	_	-	•
Agency services				•	•	•		'				•
Transfer receipts - operational	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912
Other revenue	28	28	28	28	28	28	28	28	28	28	28	28
Cash Receipts by Source	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200
Other Cash Flows by Source												
Transfer receipts - capital	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311	1,311
Contributions recognised - capital &	'	'	•	'	•	•	•	'	'	•		'
Contributed assets			•	•			•				•	•
Proceeds on disposal of PPE Short term loans		•	•	1	•	•	•	'	•	•	•	•
Borrowing long term/refinancing	•	•	•	•	•	•	•	•	•	•	•	•
Debtors	19	19	19	19	19	19	19	19	19	19	19	19
VAT	283	283	283	283	283	283	283	283	283	283	283	283
Decrease (increase) in non-current investments		•	•	•	•		•	'	•	•	•	•
Total Cash Receipts by Source	8,813	8,813	8,813	8,813	8,813	8,813	8,813	8,813	8,813	8,813	8,813	8,813

Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal		2006/7	2007/8	2008/9	Curren	Current Year 2009/10	09/10	2010/11 Expe	2010/11 Medium Term Revenue Expenditure Framework	n Revenue & nework
R thousand		Ref	Audited	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Good Governance	Office of the Mayor/Speaker		2,864	2,551	3,026	3,630	3,730	3,464	3,664	3,935	4,227
Municipal Planning	Municipal Manager		1,723	479	352	793	943	891	1,222	1,312	1,409
Capacity Building	Manager Administration		•	196	336	642	642	7	783	845	911
Financial Viability	Chief Financial Officer		•	4	184	675	775	190	696	1,019	1,097
Good Governance	Manager Community Services		•		134	642	692	209	734	790	851
Service Delivery	Manager Technical Services		•	•	125	642	692	237	1,568	1,691	1,824
Financial Viability	Finance		3,391	8,209	9,108	5,013	5,395	7,511	6,381	6,824	7,306
Good Governance	Internal Audit		20	74	27	307	307	119	279	300	323
Service Delivery	Property Rates		331	901	1,565	2,736	1,736	1,184	2,384	1,664	1,762
Service Delivery	Information Technology		'	546	1,034	2,138	2,138	2,135	4,172	4,293	4,422
Service Delivery	Council Properties		154	6	328	480	480	594	504	534	995
Service Delivery	Camps		'	'	•	•	•	•	•	•	•
Capacity Building	Human Resources		•	107	375	876	726	397	913	985	1,062
Good Governance	Administration		430	4,058	3,119	3,499	5,119	5,372	6,437	6,850	7,291
Economic Growth	IDP & LED		308	103	467	937	1,037	527	1,966	2,587	2,739
Enviro Management	Enviro Management Environmental Health		103	-	•	'	•	29	217	234	252
Special Programme	Community Services		•	•	318	472	472	633	127	137	147
	Libraries		762	637	1,019	1,298	1,298	1,118	1,231	1,327	1,431
Service Delivery	Community Halls		593	412	378	848	848	532	1,153	1,234	1,320
Service Delivery	Cemeteries		17	20	9	1,050	450	21	440	467	495
Service Delivery	Public & Personnel Housing		458	410	538	546	551	455	865	934	1,008
Service Delivery	Traffic		450	1,797	2.690	1,980	1,930	6,239	2,139	2,282	2,435
Service Delivery	Fire Fighting		9	10	18	234	134	194	140	147	155
Service Delivery	Pound		7	9	66	272	272	131	356	382	410
Service Delivery	Parks		1,345	346	870	1,741	1,741	942	2,458	2,664	2,888

Service Delivery	Sport grounds	34	145	333	200	200	417	909	654	902
Service Delivery	Refuse Removal	5,429		5,179	4,761	•	2,718	7,923	8,593	9,314
Sanitation	Sanitation	4,760		7,475	7,392		5,509	8,272	8,937	9,682
Service Delivery	Roads & Streets	3,308		1,995	2,686	•	2,922	7,806	8,318	9,022
Water	Water Distribution & Storage	5,959	6,460	7,094	6,931	6,931	5,339	8,563	900,6	9,735
Service Delivery	Electricity Distribution	663		44	340		337	11,115	13,627	16,759
Service Delivery	Cattle Farming	72	27	30	148	148	9	155	165	175
		 33,187	40,447	48,266	54,210	54,612	51,019	85,543	92,737	101,724

Expenditure per type

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Marc	Apr	Ma	Jun
Expenditure By Type												
Employee related costs	2,746	5 2,746	2,746	2,746	2,746	2,746	2,746	2,746	2,746	2,746	2,746	2,746
Remuneration of councillors	181	181	181	181	181	181	181	181	181	181	181	181
Debt impairment	347	347	347	347	347	347	347	347	347	347	347	347
Depreciation & asset impairment	62	62	62	62	62	62	62	62	62	62	62	79
Finance charges	419	419	419	419	419	419	419	419	419	419	419	419
Bulk purchases	770	770	770	770	770	770	770	770	770	770	770	770
Other materials		· -	1	1	1	•	1	•	,	,	,	
Contracted services			1	•	1	•	•	•	•		,	
Transfers and grants	87	87	87	87	87	87	87	87	87	87	87	87
Other expenditure	2,498	2,498	2,498	2,498	2,498	2,498	2,498	2,498	2,498	2,498	2,498	2,498
Loss on disposal of PPE		-	-	-	-	•	-	•	•		_	
Total Expenditure	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129